

## Appendix A: Self-assessment form May 2025

This self-assessment form should be completed by the complaints officer and it must be reviewed and approved by the landlord's governing body at least annually.

Once approved, landlords must publish the self-assessment as part of the annual complaints performance and service improvement report on their website. The governing body's response to the report must be published alongside this.

Landlords are required to complete the self-assessment in full and support all statements with evidence, with additional commentary as necessary.

We recognise that there may be a small number of circumstances where landlords are unable to meet the requirements, for example, if they do not have a website. In these circumstances, we expect landlords to deliver the intentions of the Code in an alternative way, for example by publishing information in a public area so that it is easily accessible.

## Section 1: Definition of a complaint

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
1.2	A complaint must be defined as: <i>'an expression of dissatisfaction, however made, about the standard of service, actions or lack of action by the landlord, its own staff, or those acting on its behalf, affecting a resident or group of residents.'</i>	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024</a>	In complaint policy approved May 2024
1.3	A resident does not have to use the word 'complaint' for it to be treated as such. Whenever a resident expresses dissatisfaction landlords must give them the choice to make complaint. A complaint that is submitted via a third party or representative must be handled in line with the landlord's complaints policy.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/5">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/5</a>	In Section 5.1 of complaint policy approved May 2024
1.4	Landlords must recognise the difference between a service request and a complaint. This must be set out in their complaints policy. A service request is a request from a resident to the landlord requiring action to be taken to put something right. Service requests are not complaints, but must be recorded, monitored and reviewed regularly.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024</a>	In complaint policy approved May 2024
1.5	A complaint must be raised when the resident expresses dissatisfaction with the response to their service request, even if the handling of the service request remains ongoing. Landlords must not stop their	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/5">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/5</a>	In Section 5.4 of complaint policy approved May 2024

	efforts to address the service request if the resident complains.			
1.6	An expression of dissatisfaction with services made through a survey is not defined as a complaint, though wherever possible, the person completing the survey should be made aware of how they can pursue a complaint if they wish to. Where landlords ask for wider feedback about their services, they also must provide details of how residents can complain.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/6">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_complaints_policy_-_may_2024/6</a>  Complain about a housing service, link below <a href="https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/3">https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/3</a>	Details provided on how residents can complain, Section 6

## Section 2: Exclusions

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
2.1	Landlords must accept a complaint unless there is a valid reason not to do so. If landlords decide not to accept a complaint they must be able to evidence their reasoning. Each complaint must be considered on its own merits	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/5">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/5</a>	In Section 5.1 complaint policy approved May 2024
2.2	<p>A complaints policy must set out the circumstances in which a matter will not be considered as a complaint or escalated, and these circumstances must be fair and reasonable to residents. Acceptable exclusions include:</p> <ul style="list-style-type: none"> <li>• The issue giving rise to the complaint occurred over twelve months ago.</li> <li>• Legal proceedings have started. This is defined as details of the claim, such as the Claim Form and Particulars of Claim, having been filed at court.</li> <li>• Matters that have previously been considered under the complaints policy.</li> </ul>	Yes	<p><a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/9">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/9</a></p> <p>Complaints stages explained, link:  <a href="https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/2">https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/2</a></p>	In section 9 of complaint policy approved May 2024
2.3	Landlords must accept complaints referred to them within 12 months of the issue occurring or the resident becoming aware of the issue, unless they are excluded on other grounds.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In Appendix 1 of complaint policy approved May 2024

	Landlords must consider whether to apply discretion to accept complaints made outside this time limit where there are good reasons to do so.			
2.4	If a landlord decides not to accept a complaint, an explanation must be provided to the resident setting out the reasons why the matter is not suitable for the complaints process and the right to take that decision to the Ombudsman. If the Ombudsman does not agree that the exclusion has been fairly applied, the Ombudsman may tell the landlord to take on the complaint.	Yes	<p>“Ombudsman Resolution – Local Government and Social Care Ombudsman (LGSCO) and Housing Ombudsman Service (HOS) Complaints. If, following an investigation of your complaint at Stage 2 of the Council’s complaint process you remain dissatisfied, you have the right to refer your complaint to the LGSCO or the HOS.”</p> <p><a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a></p>	In complaint policy approved May 2024
2.5	Landlords must not take a blanket approach to excluding complaints; they must consider the individual circumstances of each complaint.	Yes	<p>Complaints policy:</p> <p><a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/5">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/5</a></p>	In complaint policy approved May 2024

### Section 3: Accessibility and Awareness

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
3.1	Landlords must make it easy for residents to complain by providing different channels through which they can make a complaint. Landlords must consider their duties under the Equality Act 2010 and anticipate the needs and reasonable adjustments of residents who may need to access the complaints process.	Yes	Different channels through which complaints can be made are provided <a href="https://www.hounslow.gov.uk/info/20158/customer-services/1402/make_a_complaint_or_comment/2">https://www.hounslow.gov.uk/info/20158/customer-services/1402/make_a_complaint_or_comment/2</a>	Interpreting service is also available for residents who don't speak English and policy can be translated on website
3.2	Residents must be able to raise their complaints in any way and with any member of staff. All staff must be aware of the complaints process and be able to pass details of the complaint to the appropriate person within the landlord.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/6">https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/6</a>	In complaint policy approved May 2024 Training and message of routes to complain shared through team meetings
3.3	High volumes of complaints must not be seen as a negative, as they can be indicative of a well-publicised and accessible complaints process. Low complaint volumes are potentially a sign that residents are unable to complain.	Yes	Figures considered in comparison with other London Boroughs using the Tenant Satisfaction measures: <a href="https://www.gov.uk/government/statistics/tenant-satisfaction-measures-202324">https://www.gov.uk/government/statistics/tenant-satisfaction-measures-202324</a>	Complaints levels reviewed and reported at Corporate Leadership Team (CLT), Chaired by Chief Executive, and membership of Executive Directors.
3.4	Landlords must make their complaint policy available in a clear and accessible format for all residents. This will detail the two stage process, what will happen at each stage, and the timeframes for responding. The	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024">https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024</a>	Published on website in PDF and on screen to ensure accessible to all. Can be translated

	policy must also be published on the landlord's website.			into different languages
3.5	The policy must explain how the landlord will publicise details of the complaints policy, including information about the Ombudsman and this Code.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate-complaints-comments-and-compliments-policy-may-2024/8">https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate complaints comments a nd compliments policy - may 2024/8</a>	In complaint policy approved May 2024
3.6	Landlords must give residents the opportunity to have a representative deal with their complaint on their behalf, and to be represented or accompanied at any meeting with the landlord.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate-complaints-comments-a-and-compliments-policy-may-2024/8">https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate complaints comments a nd compliments policy - may 2024/8</a>	In complaint policy approved May 2024 and mentioned on our website
3.7	Landlords must provide residents with information on their right to access the Ombudsman service and how the individual can engage with the Ombudsman about their complaint.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate-complaints-comments-a-and-compliments-policy-may-2024/8">https://www.hounslow.gov.uk/info/20158/customer-services/2593/corporate complaints comments a nd compliments policy - may 2024/8</a>	This is done in all Stage 2 complaint responses, the policy and on the website

#### Section 4: Complaint Handling Staff

Code provision	Code requirement	Comply : Yes / No	Evidence	Commentary / explanation
4.1	Landlords must have a person or team assigned to take responsibility for complaint handling, including liaison with the Ombudsman and ensuring complaints are reported to the governing body (or equivalent). This Code will refer to that person or team as the 'complaints officer'. This role may be in addition to other duties.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	Customer Relations Team in place corporately. Dedicated resource for Repairs and Housing Tenancy Complaints sit together in service
4.2	The complaints officer must have access to staff at all levels to facilitate the prompt resolution of complaints. They must also have the authority and autonomy to act to resolve disputes promptly and fairly.	Yes	In place	Head of Resident Experience and Improvement oversees Complaints and Customer Relations Team to ensure senior focus

4.3	Landlords are expected to prioritise complaint handling and a culture of learning from complaints. All relevant staff must be suitably trained in the importance of complaint handling. It is important that complaints are seen as a core service and must be resourced to handle complaints effectively	Yes		Monthly performance meeting chaired by the Director of Housing which has standing agenda item on complaints and looking at lessons learnt. Dedicated resource for Repairs and Housing Tenancy Complaints sit together in service
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### Section 5: The Complaint Handling Process

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
5.1	Landlords must have a single policy in place for dealing with complaints covered by this Code. Residents must not be treated differently if they complain.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment">https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment</a>	Complaint policy approved May 2024
5.2	The early and local resolution of issues between landlords and residents is key to effective complaint handling. It is not appropriate to have extra named stages (such as 'stage 0' or 'informal complaint') as this causes unnecessary confusion.	Yes	2 stage complaint policy: <a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024
5.3	A process with more than two stages is not acceptable under any circumstances as this will make the complaint process unduly long and delay access to the Ombudsman.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024

5.4	Where a landlord's complaint response is handled by a third party (e.g. a contractor or independent adjudicator) at any stage, it must form part of the two stage complaints process set out in this Code. Residents must not be expected to go through two complaints processes.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/2">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/2</a>	Complaint policy applies to services that the Council currently provides or delivers through a partner such as Lampton Services (repairs service)
5.5	Landlords are responsible for ensuring that any third parties handle complaints in line with the Code.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/7">https://www.hounslow.gov.uk/info/20158/customer_services/1402/make_a_complaint_or_comment/7</a>	Complaint policy applies to services that the Council currently provides or delivers through a partner such as Lampton Services (repairs service)
5.6	When a complaint is logged at Stage 1 or escalated to Stage 2, landlords must set out their understanding of the complaint and the outcomes the resident is seeking. The Code will refer to this as "the complaint definition". If any aspect of the complaint is unclear, the resident must be asked for clarification.	Yes		Acknowledgement template used including the complaint definition
5.7	When a complaint is acknowledged at either stage, landlords must be clear which aspects of the complaint they are, and are not, responsible for and clarify any areas where this is not clear.	Yes		Acknowledgement template used including the complaint definition
5.8	At each stage of the complaints process, complaint handlers must: a. deal with complaints on their merits, act independently, and have an open mind; b. give the resident a fair chance to set out their position; c. take measures to address any actual or perceived conflict of interest; and	Yes		In process and set out in training

	d. consider all relevant information and evidence carefully.			
5.9	Where a response to a complaint will fall outside the timescales set out in this Code, the landlord must agree with the resident suitable intervals for keeping them informed about their complaint.	Yes		In process and set out in training
5.10	Landlords must make reasonable adjustments for residents where appropriate under the Equality Act 2010. Landlords must keep a record of any reasonable adjustments agreed, as well as a record of any disabilities a resident has disclosed. Any agreed reasonable adjustments must be kept under active review.	Yes		Reasonable adjustment online training available and notes recorded on Housing or complaint systems. New process being designed to improve this
5.11	Landlords must not refuse to escalate a complaint through all stages of the complaints procedure unless it has valid reasons to do so. Landlords must clearly set out these reasons, and they must comply with the provisions set out in section 2 of this Code.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024
5.12	A full record must be kept of the complaint, and the outcomes at each stage. This must include the original complaint and the date received, all correspondence with the resident, correspondence with other parties, and any relevant supporting documentation such as reports or surveys.	Yes		Complaint management system in place. New CRM to be launched in 2025/26
5.13	Landlords must have processes in place to ensure a complaint can be remedied at any stage of its complaints process. Landlords must ensure	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_co">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_co</a>	Remedies included in response template

	appropriate remedies can be provided at any stage of the complaints process without the need for escalation.		<a href="#">mments and compliments policy - _may 2024/8</a>	
5.14	Landlords must have policies and procedures in place for managing unacceptable behaviour from residents and/or their representatives. Landlords must be able to evidence reasons for putting any restrictions in place and must keep restrictions under regular review.	Yes	<a href="https://www.hounslow.gov.uk/downloads/file/715/unreasonable_and_persistent_complaints_behaviour">https://www.hounslow.gov.uk/downloads/file/715/unreasonable_and_persistent_complaints_behaviour</a>	Review of policy completed April 2025
5.15	Any restrictions placed on contact due to unacceptable behaviour must be proportionate and demonstrate regard for the provisions of the Equality Act 2010.	Yes	<a href="https://www.hounslow.gov.uk/downloads/file/715/unreasonable_and_persistent_complaints_behaviour">https://www.hounslow.gov.uk/downloads/file/715/unreasonable_and_persistent_complaints_behaviour</a>	Review of policy completed April 2025. Training and best practice will be delivered as part of launch of policy

## Section 6: Complaints Stages

### Stage 1

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.1	Landlords must have processes in place to consider which complaints can be responded to as early as possible, and which require further investigation. Landlords must consider factors such as the complexity of the complaint and whether the resident is vulnerable or at risk. Most stage 1 complaints can be resolved promptly, and an explanation, apology or resolution provided to the resident.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">:https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024
6.2	Complaints must be acknowledged, defined and logged at stage 1 of the complaints procedure <b><u>within five working days of the complaint being received.</u></b>	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024. Performance reviewed through monthly meetings
6.3	Landlords must issue a full response to stage 1 complaints <b><u>within 10 working days</u></b> of the complaint being acknowledged.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024. Performance reviewed through monthly meetings
6.4	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 10 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In complaint policy approved May 2024. Monitored through regular meetings

6.5	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In process and email templates
6.6	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes	In line with policy <a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In process and letter templates
6.7	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes	In line with policy <a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In process and letter templates
6.8	Where residents raise additional complaints during the investigation, these must be incorporated into the stage 1 response if they are related and the stage 1 response has not been issued. Where the stage 1 response has been issued, the new issues are unrelated to the issues already being investigated or it would unreasonably delay the response, the new issues must be logged as a new complaint.	Yes	In line with policy <a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In process and letter templates
6.9	Landlords must confirm the following in writing to the resident at the completion of stage 1 in clear, plain language: a. the complaint stage; b. the complaint definition; c. the decision on the complaint; d. the reasons for any decisions made;	Yes	In line with policy <a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In process and letter templates

	<p>e. the details of any remedy offered to put things right;</p> <p>f. details of any outstanding actions; and</p> <p>g. details of how to escalate the matter to stage 2 if the individual is not satisfied with the response.</p>			
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## Stage 2

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
6.10	If all or part of the complaint is not resolved to the resident's satisfaction at stage 1, it must be progressed to stage 2 of the landlord's procedure. Stage 2 is the landlord's final response.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024
6.11	Requests for stage 2 must be acknowledged, defined and logged at stage 2 of the complaints procedure within five working days of the escalation request being received.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024
6.12	Residents must not be required to explain their reasons for requesting a stage 2 consideration. Landlords are expected to make reasonable efforts to understand why a resident remains unhappy as part of its stage 2 response.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In letter templates and process
6.13	The person considering the complaint at stage 2 must not be the same person that considered the complaint at stage 1.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	Stage 2 complaints are reviewed by dedicated complaint and service improvement leads to ensure

				independence and learning can be captured
6.14	Landlords must issue a final response to the stage 2 <b><u>within 20 working days</u></b> of the complaint being acknowledged.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024
6.15	Landlords must decide whether an extension to this timescale is needed when considering the complexity of the complaint and then inform the resident of the expected timescale for response. Any extension must be no more than 20 working days without good reason, and the reason(s) must be clearly explained to the resident.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024
6.16	When an organisation informs a resident about an extension to these timescales, they must be provided with the contact details of the Ombudsman.	Yes		In template extension letter
6.17	A complaint response must be provided to the resident when the answer to the complaint is known, not when the outstanding actions required to address the issue are completed. Outstanding actions must still be tracked and actioned promptly with appropriate updates provided to the resident.	Yes		Tracking in place within services and responses provided when answer to complaint is known
6.18	Landlords must address all points raised in the complaint definition and provide clear reasons for any decisions, referencing the relevant policy, law and good practice where appropriate.	Yes		In template response letter
6.19	Landlords must confirm the following in writing to the resident at the completion of stage 2 in clear, plain language:	Yes		In place in template Stage 2

	a. the complaint stage; b. the complaint definition; c. the decision on the complaint; d. the reasons for any decisions made; e. the details of any remedy offered to put things right; f. details of any outstanding actions; and g. details of how to escalate the matter to the Ombudsman Service if the individual remains dissatisfied.			response letter
6.20	Stage 2 is the landlord's final response and must involve all suitable staff members needed to issue such a response.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024

## Section 7: Putting things right

Code provision	Code requirement	Comply: Yes / No	Evidence	
7.1	<p>Where something has gone wrong a landlord must acknowledge this and set out the actions it has already taken, or intends to take, to put things right. These can include:</p> <ul style="list-style-type: none"> <li>• Apologising;</li> <li>• Acknowledging where things have gone wrong;</li> <li>• Providing an explanation, assistance or reasons;</li> <li>• Taking action if there has been delay;</li> <li>• Reconsidering or changing a decision;</li> <li>• Amending a record or adding a correction or addendum;</li> <li>• Providing a financial remedy;</li> </ul>	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_compliments_policy_-_may_2024/8</a>	In policy approved May 2024 and in letter templates

	<ul style="list-style-type: none"> <li>Changing policies, procedures or practices.</li> </ul>			
7.2	Any remedy offered must reflect the impact on the resident as a result of any fault identified.	Yes		Ombudsman guidance on remedy shared with service
7.3	The remedy offer must clearly set out what will happen and by when, in agreement with the resident where appropriate. Any remedy proposed must be followed through to completion.	Yes		Ombudsman guidance on remedy shared with service
7.4	Landlords must take account of the guidance issued by the Ombudsman when deciding on appropriate remedies.	Yes		Guidance shared across the organisation and in training briefings

## Section 8: Self-assessment, reporting and compliance

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
8.1	Landlords must produce an annual complaints performance and service improvement report for scrutiny and challenge, which must include: a. the annual self-assessment against this Code to ensure their complaint handling policy remains in line with its requirements. b. a qualitative and quantitative analysis of the landlord's complaint handling performance. This must also include a summary of the types of complaints the landlord has refused to accept; c. any findings of non-compliance with this Code by the Ombudsman; d. the service improvements made as a result of the learning from complaints; e. any annual report about the landlord's performance from the Ombudsman; and f. any other relevant reports or publications produced by the Ombudsman in relation to the work of the landlord.	Yes	<a href="https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13288&amp;Ver=4">https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13288&amp;Ver=4</a>  2023/24 report	Annual report for 2024/25 will be taken to Cabinet on 17 <sup>th</sup> June 2025. Link will be provided once report is available to view.
8.2	The annual complaints performance and service improvement report must be reported to the landlord's governing body (or equivalent) and published on the on the section of its website	Yes	<a href="https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13288&amp;Ver=4">https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13288&amp;Ver=4</a>	Annual report for 2024/25 will be taken to Cabinet on 17 <sup>th</sup> June 2025. Link will be

	relating to complaints. The governing body's response to the report must be published alongside this.		Report from Audit and Governance committee in 2023/24	provided once report is available to view.
8.3	Landlords must also carry out a self-assessment following a significant restructure, merger and/or change in procedures.	Yes		Aware of this requirement and referred to in annual report
8.4	Landlords may be asked to review and update the self-assessment following an Ombudsman investigation.	Yes		Aware of this requirement and referred to in annual report
8.5	If a landlord is unable to comply with the Code due to exceptional circumstances, such as a cyber incident, they must inform the Ombudsman, provide information to residents who may be affected, and publish this on their website Landlords must provide a timescale for returning to compliance with the Code.	Yes	<a href="https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_comments_policy_-_may_2024/2">https://www.hounslow.gov.uk/info/20158/customer_services/2593/corporate_complaints_comments_and_comments_policy_-_may_2024/2</a>	Policy confirms compliance

## Section 9: Scrutiny & oversight: continuous learning and improvement

Code provision	Code requirement	Comply: Yes / No	Evidence	Commentary / explanation
9.1	Landlords must look beyond the circumstances of the individual complaint and consider whether service improvements can be made as a result of any learning from the complaint.	Yes		Learning from complaints log in place and updates shared through CLT and Monthly Housing Performance meeting
9.2	A positive complaint handling culture is integral to the effectiveness with which landlords resolve disputes. Landlords must use complaints as a source of intelligence to identify issues and introduce positive changes in service delivery.	Yes		Dedicated resource to focus on Resident Experience and Improvement
9.3	Accountability and transparency are also integral to a positive complaint handling culture. Landlords must report back on wider learning and improvements from complaints to stakeholders, such as residents' panels, staff and relevant committees.	Yes	<a href="https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13040&amp;Ver=4">https://democraticservices.hounslow.gov.uk/ieListDocuments.aspx?CId=453&amp;MId=13040&amp;Ver=4</a>	Reports presented to Audit and Governance committee, Cabinet, CLT and Residents Voice Group
9.4	Landlords must appoint a suitably senior lead person as accountable for their complaint handling. This person must assess any themes or trends to identify potential systemic issues, serious risks, or policies and procedures that require revision.	Yes		In place. Head of Resident Experience and Improvement
9.5	In addition to this a member of the governing body (or equivalent) must be appointed to have lead responsibility for complaints to support a positive complaint handling culture. This person is referred to as the Member Responsible for Complaints ('the MRC').	Yes	<a href="https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145">https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145</a>	In place. Cabinet Member for Community Safety, Customer Experience and Enforcement

9.6	The MRC will be responsible for ensuring the governing body receives regular information on complaints that provides insight on the landlord's complaint handling performance. This person must have access to suitable information and staff to perform this role and report on their findings.	Yes	<a href="https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145">https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145</a>	Updates given to Member Responsible for Complaints at monthly Portfolio meetings. Has access to Resident Experience and Housing services
9.7	As a minimum, the MRC and the governing body (or equivalent) must receive: a. regular updates on the volume, categories and outcomes of complaints, alongside complaint handling performance; b. regular reviews of issues and trends arising from complaint handling; c. regular updates on the outcomes of the Ombudsman's investigations and progress made in complying with orders related to severe maladministration findings; and d. annual complaints performance and service improvement report.	Yes	<a href="https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145">https://democraticservices.hounslow.gov.uk/mgUserInfo.aspx?UID=3145</a>	Updates given to Member Responsible for Complaint at monthly Portfolio meetings. Six monthly updates taken to Audit and Governance committee, quarterly to CLT and shared with MRC and annual report presented to Cabinet.
9.8	Landlords must have a standard objective in relation to complaint handling for all relevant employees or third parties that reflects the need to: a. have a collaborative and co-operative approach towards resolving complaints, working with colleagues across teams and departments; b. take collective responsibility for any shortfalls identified through complaints, rather than blaming others; and c. act within the professional standards for engaging with complaints as set by any relevant professional body.	Yes	<a href="https://www.hounslow.gov.uk/downloads/download/49/charters">https://www.hounslow.gov.uk/downloads/download/49/charters</a>	Communicated with staff at colleague sessions and in customer charter. This will be reviewed in 2025/26 in light of focus on Resident Experience

